

ee energy engineers GmbH · Munscheidstraße 14 · 45886 Gelsenkirchen

Frau Christina Rebel-Otterbach CRO Management Consulting LLC 22954 Moss Rock Drive Bend, OR 97701 OREGON USA

Ihr Zeichen -Ihre Nachricht -Unser Zeichen Zio/Bg Durchwahl T +49 209 167-2804 F +49 209 167-2822

Datum 12.07.2013

Recommendation letter to CRO Management Consulting LLC

To whom it may concern,

End of 2012 ee energy engineers GmbH, Germany has started to perform an international survey on local and regional energy agencies. The survey focusses mainly on business models, the organization as well as the political backing of respective organizations in various countries. The survey was done with support of local partners.

In this context ee energy engineers GmbH engaged CRO Management Consulting LLC as a local partner to suggest an appropriate sample of agencies both on local and regional level in the US, to execute the analysis of the chosen organizations following a standardized questionnaire and reporting on the key facts and findings.

ee energy engineers GmbH is still completely satisfied with the results provided by CRO Management Consulting LLC. CRO worked in a very professional manner, delivered all results on time (or even earlier) and in a scientific and economic manner that does not need any further amendments. Thus, we appreciated very much to work with Christina and will not hesitate to contract her again. We are looking forward to find such an opportunity soon.

Sincerely,

Dr. Andreas Ziolek Managing Director

ee energy engineers GmbH Munscheidstraße 14 45886 Gelsenkirchen

T +49 209 167-2802

F +49 209 167-2822

Geschäftsführung Dr. Frank-Michael Baumann Dr. Andreas Ziolek

www.energy-engineers.de info@energy-engineers.de Sitz der Gesellschaft Gelsenkirchen

Registergericht Amtsgericht Gelsenkirchen HRB 8017 Deutsche Bank Essen Konto 14 96 124 BLZ 360 700 50 IBAN DE20360700500149612400 BIC/Swift-Code DEUTDEDEXXX Ust-ID-Nr. DE 179867902 Unternehmensgruppe TÜV NORD